BEFORE THE IDAHO PUBLIC UTILITIES COMMISSION

| IN THE MATTER OF THE APPLICATION |) | | |
|-----------------------------------|----|---------|-------------|
| OF IDAHO POWER COMPANY FOR |) | | |
| AUTHORITY TO INCREASE ITS RATES |) | CASE NO | IPC-E-03-13 |
| AND CHARGES FOR ELECTRIC SERVICE |) | | |
| TO ELECTRIC CUSTOMERS IN THE STAT | E) | | |
| OF IDAHO |) | | |
| |) | | |

IDAHO POWER COMPANY

DIRECT TESTIMONY

OF

LORI SMITH

- 1 Q. Would you please state your name, business
- 2 address, and present occupation?
- 3 A. My name is Lori Smith and my business
- 4 address is 1221 West Idaho Street, Boise, Idaho. I am
- 5 employed by Idaho Power Company as Director of Strategic
- 6 Analysis and Risk Management.
- 7 Q. What is your educational background?
- 8 A. I graduated in 1983 from Boise State
- 9 University, Boise, Idaho, receiving a Bachelor of Business
- 10 Administration degree in Information Sciences. In 1999, I
- 11 was awarded the designation of Chartered Financial Analyst.
- 12 I have also attended numerous seminars and conferences
- 13 related to utility accounting, corporate finance and risk
- 14 related topics.
- 15 O. Would you please outline your business
- 16 experience?
- 17 A. From 1983 to 1986, I was employed by Idaho
- 18 Power Company and assigned to the Materials Management
- 19 Department. From 1986 to 1994, I served as a Financial
- 20 Accountant and later as a Budget Accountant. I was
- 21 promoted to Business Analyst in 1994. In 1996, I was
- 22 promoted to Strategic Analysis Team Leader. In 2000, I was

- 1 named Director of Strategic Analysis. In 2003, I was
- 2 promoted to my current position as Director of Strategic
- 3 Analysis and Risk Management.
- 4 O. What are your duties as Director of
- 5 Strategic Analysis and Risk Management?
- 6 A. I manage and conduct strategic analysis,
- 7 corporate budgeting and administration financial support,
- 8 and risk management. Strategic Analysis has the
- 9 responsibility to maintain ongoing financial forecasts,
- 10 prepare monthly subsidiary accounting, prepare annual
- 11 service level agreements and develop methodology, perform
- 12 intercompany accounting and reconciliation, prepare and
- 13 perform due diligence activities, and develop capital
- 14 raising strategies.
- 15 Corporate Budgeting and Reporting has the
- 16 responsibility to coordinate financial support for Idaho
- 17 Power's administrative areas, prepare monthly variance
- 18 reporting, and monitor corporate spending and budgets.
- 19 Corporate Risk Management has the responsibility of
- 20 implementing risk management tools related to credit risk,
- 21 market risk, and operational risk for the utility along
- 22 with exploring and implementing hedging strategies.

- 1 Q. What is the purpose of your testimony in
- 2 this proceeding?
- 3 A. The purpose of my testimony is to present
- 4 the test year financial information for the twelve-month
- 5 period ended December 31, 2003, to present the adjustments
- 6 which have been included to annualize certain 2003
- 7 operating expenses and rate base items, and to quantify and
- 8 support certain known and measurable changes to the
- 9 Company's operating statement and rate base.
- 10 Q. Will you be supporting any of the
- 11 normalizing adjustments to the 2003 test year?
- 12 A. No. Mr. Obenchain will address the
- 13 normalizing adjustments to sales and revenues and Mr. Said
- 14 will address the normalization of power supply costs.
- 15 O. How was the information for 2003 prepared?
- 16 A. For the 2003 general rate case filing, the
- 17 system financial information was prepared using six months
- 18 actual and six months estimated information. The 2003
- 19 Operations and Maintenance Budget and the 2003 Construction
- 20 Budget were the basis for this process. The 2003 test year
- 21 combined January through June actual data with forecast
- 22 information for July through December. The forecast

- 1 process started with actual information through April 2003
- 2 and then rebudgeted all the non-normalized components for
- 3 the time period May through December 2003. The additional
- 4 components related to operating expenses and rate base
- 5 include the annualizing adjustments to operating expenses
- 6 and rate base, the known and measurable changes to
- 7 operating expenses and rate base, and the additional rate
- 8 base and expense adjustments are detailed in my exhibits.
- 9 Q. What were the forecasted components to the
- 10 test year?
- 11 A. The forecasted components include the
- 12 following items: (1) other operating revenues, (2) other
- 13 revenues and expenses, (3) operation and maintenance
- 14 expenses, (4) property insurance expense, (5) regulatory
- 15 expenses, (6) depreciation and amortization expense, (7)
- 16 taxes other than income, (8) Idaho Energy Resources Company
- 17 rate base and income statement, (9) electric plant in
- 18 service and related items, (10) materials and supplies,
- 19 (11) deferred conservation programs, (12) other deferred
- 20 programs, (13) deferred income taxes, (14) customer
- 21 advances for construction, and (15) deductions from
- 22 operating and maintenance expenses.

- 1 Q. Please summarize the test year adjustments.
- 2 A. After the initial 2003 test year information
- 3 was compiled, the 2003 operating and maintenance expenses
- 4 were reduced by standard ratemaking adjustments, followed
- 5 by annualizing adjustments, known and measurable
- 6 adjustments, and other adjustments. The additional
- 7 components included in this filing for annualizing
- 8 adjustments to operating expenses and rate base are
- 9 adjustments for payroll, property and liability insurance,
- 10 depreciation, depreciation reserve, and annualized major
- 11 plant additions and their associated impacts. The
- 12 additional components for known and measurable changes to
- 13 operating expenses and rate base are salary structure,
- 14 employee incentives, pension service cost, property and
- 15 liability insurance, depreciation, depreciation reserve,
- 16 American Falls interest, major plant additions known to
- 17 occur through May 2004 and their associated impacts, and a
- 18 reduction to operating expense for non-reoccurring
- 19 prescription expenses related to 2002. The May 2004 cutoff
- 20 for major plant additions was given to me by Mr. Gale.
- 21 O. How was the forecast method determined?
- 22 A. In preparation for the split test year

- 1 methodology, the Finance Department, in consultation with
- 2 various other Company departments, developed the
- 3 methodology used to prepare the forecast portion of the
- 4 case. Each area developed the methodology to estimate the
- 5 remaining six months of 2003 starting with the approved
- 6 2003 budgets. A rebudget process was begun to reflect the
- 7 projected expenditures for both Operating and Maintenance
- 8 (O&M) and Capital project spending from April through
- 9 December. The Idaho Power Company business units were
- 10 asked to provide updates to the original 2003 O&M and
- 11 Capital Budgets as we reviewed our work priorities through
- 12 to the end of 2003. Additionally, the business units were
- 13 requested to identify major plant additions that would
- 14 close to plant Account 101 through May of 2004. Each
- 15 Company cost center reviewed their expected expenditures
- 16 for new positions and payroll-related items including
- 17 benefit expense. Each cost center also reviewed project
- 18 timing for both O&M-related projects and construction-
- 19 related projects, and any other known changes to planned
- 20 work for the remainder of the year. This information was
- 21 then compiled to produce a May through December restatement
- 22 of all O&M and Capital budget items.

- 1 The case is prepared with January through June
- 2 actuals combined with the results from the process above to
- 3 produce the 2003 results. A variety of methodologies were
- 4 identified that best fit the component being forecasted
- 5 including meetings with cost center managers, updated
- 6 estimates for timing of projects which were reflected in
- 7 our projections, comparisons to prior years actuals,
- 8 analysis of historical data including five years of history
- 9 where applicable, and inclusion of any updated expenditures
- 10 that were not known during the annual budgeting cycle.
- 11 O. Would you please describe Exhibit No. 16?
- 12 A. Exhibit No. 16 is a compilation of the
- 13 Company's supporting schedules for the twelve months ended
- 14 December 31, 2003. Page 1 of Exhibit No. 16 sets forth the
- 15 development of the Other Operating Revenues (Accounts 451,
- 16 454, and 456) for the 2003 test year. Page 2 of Exhibit 16
- 17 shows the Other Revenues (Account 415) and Expenses
- 18 (Account 416) for the year 2003. The 2003 operating and
- 19 maintenance expenses, by FERC accounts, appear on pages 3
- 20 through 6 of Exhibit No. 16.
- Q. Would you please describe pages 7 through 12
- 22 of Exhibit No. 16?

- 1 A. Page 7 reflects the detail of Account 924,
- 2 Property Insurance Expense. Page 8 reflects expense for
- 3 Account 928, Regulatory Commission Expense. Pages 9 and 10
- 4 show total depreciation and amortization expense by plant
- 5 account. Page 11 shows the Prairie Power acquisition
- 6 amortization adjustment for gains and losses. Page 12
- 7 shows the detail of the Taxes Other Than Income Taxes.
- 8 Q. Would you please describe page 13 of Exhibit
- 9 No. 16?
- 10 A. Page 13 of Exhibit No. 16 develops the net
- 11 earnings from IERCo that are added to the booked operating
- 12 income for ratemaking purposes.
- Q. How does the Company treat IERCo's earnings
- 14 and investment for ratemaking purposes?
- 15 A. The primary purpose of IERCo is to mine
- 16 coal, which provides fuel for the Jim Bridger thermal power
- 17 plant in Wyoming. Consistent with prior Commission orders,
- 18 the Company treats IERCo's coal operations as a part of its
- 19 utility operation and accordingly adds the current year
- 20 IERCo earnings to electric operating income and the
- 21 investment in IERCo to the net electric rate base.
- 22 Accordingly, I have deducted the interest income on notes

- 1 receivable from Idaho Power Company (line 10, page 13 of
- 2 Exhibit No. 16) and I have deducted notes payable to IERCo
- 3 in determining the Company's net investment in IERCo to be
- 4 included in the rate base (Line 14, page 22 of Exhibit No.
- 5 16).
- 6 Q. Why have you made these adjustments to
- 7 IERCo's earnings and rate base in this proceeding?
- 8 A. I have made adjustments to reduce IERCo's
- 9 rate base for notes payable of \$5,909,558 and the
- 10 associated interest income adjustment of \$78,613 to allow
- 11 IERCo's rate base and earnings to reflect only the cash
- 12 required to fund IERCo operations for the year 2003. If
- 13 IERCo were to use these funds to make a distribution of
- 14 earnings to the Company, or if the Company were to actually
- 15 fold IERCo into its own operations, the result would be the
- 16 same as presented herein.
- 17 Q. Would you please describe the data contained
- 18 on pages 14 through 22 of Exhibit No. 16?
- 19 A. Pages 14 through 22 of Exhibit No. 16
- 20 reflect the development of all the components applicable to
- 21 the combined system rate base of the Company for the year
- 22 2003. Page 14 of Exhibit No. 16 reflects the balance by

- 1 month and the thirteen-month average of Electric Plant in
- 2 Service (Account 101). Page 15 of Exhibit No. 16 reflects
- 3 the balance by month and the thirteen-month average of
- 4 Accumulated Provision for Depreciation (Account 108). Page
- 5 16 of Exhibit No. 16 reflects the balance by month and the
- 6 thirteen-month average of Accumulated Provision for
- 7 Amortization (Account 111). Page 17 of Exhibit No. 16
- 8 reflects the balance by month and the thirteen-month
- 9 average of Materials and Supplies (Accounts 154 and 163).
- 10 Page 18 and Page 19 of Exhibit No. 16 reflect the balance
- 11 of the Company's Conservation and Other Deferred Programs.
- 12 For these programs the Company includes the December 31,
- 13 2003 ending balance in rate base consistent with prior
- 14 orders of this Commission. Page 20 of Exhibit No. 16
- 15 reflects the balance at the beginning and end of 2003 and
- 16 the average balance for Accumulated Deferred Income Taxes
- 17 (Accounts 190, 282, and 283). Page 21 of Exhibit No. 16
- 18 reflects the balance by month and the thirteen-month
- 19 average of Customer Advances for Construction (Account
- 20 252). Page 22 of Exhibit No. 16 reflects the balance by
- 21 month and the thirteen-month average of the rate base
- 22 components for IERCo, consistent with prior orders of this

- 1 Commission.
- Q. What adjustments have you made to the 2003
- 3 information for ratemaking purposes?
- 4 A. After the initial 2003 test year information
- 5 was compiled, the 2003 operating and maintenance expenses
- 6 were reduced by standard ratemaking adjustments, followed
- 7 by annualizing adjustments, known and measurable
- 8 adjustments, and other adjustments. The additional
- 9 components included in this filing for annualizing
- 10 adjustments to operating expenses and rate base are
- 11 adjustments for payroll, property and liability insurance,
- 12 depreciation, depreciation reserve, and annualized major
- 13 plant additions and their associated impacts. The
- 14 additional components for known and measurable adjustments
- 15 to operating expenses and rate base are salary structure,
- 16 employee incentives, pension service cost, property and
- 17 liability insurance, depreciation, depreciation reserve,
- 18 American Falls interest, major plant additions known to
- 19 occur through May 2004 and their associated impacts, and a
- 20 reduction to operating expense for non-reoccurring
- 21 prescription expenses related to 2002. The May 2004 cutoff
- 22 for major plant additions was given to me by Mr. Gale.

- 1 Lastly, I have made certain other adjustments to operating
- 2 expense and rate base that are primarily related to
- 3 specific regulatory treatment of these items.
- 4 Q. Have you prepared or supervised the
- 5 preparation of exhibits detailing these adjustments to the
- 6 books and records of the Company for the year 2003?
- 7 A. Yes. I have supervised the preparation of
- 8 Exhibit Nos. 17 through 20, which reflect certain
- 9 adjustments to the 2003 results of operation and rate base.
- 10 Q. Would you please describe Exhibit No. 17?
- 11 A. Exhibit No. 17 reflects the detailed support
- 12 of deductions from the operation and maintenance expense of
- 13 the Company for certain general advertising, memberships,
- 14 and contributions. This adjustment has been made by the
- 15 Company to comply with prior orders of this Commission.
- 16 The adjustments shown on Exhibit No. 17 are reflected on
- 17 page 1 and page 2 of Exhibit No. 17.
- 18 Q. Would you please describe Exhibit No. 18?
- 19 A. Exhibit No. 18, consisting of 4 pages,
- 20 reflects the detailed support for annualizing adjustments
- 21 to the 2003 operating expenses and the rate base of the
- 22 Company. These adjustments reflect changes to certain

- 1 expense and rate base items as if they had been in
- 2 existence for a full year or to year-end 2003 levels,
- 3 whichever is applicable. Items adjusted to year-end levels
- 4 include an increase in operating payroll of \$2,913,244 and
- 5 property and liability insurance expense of \$384,583.
- 6 The total annualizing adjustment shown on page 1 of
- 7 Exhibit No. 18, line 3 amounts to an increase to operating
- 8 expense of \$3,297,826. The computations for the amounts
- 9 are shown on page 2 of Exhibit No. 18. Page 3 shows the
- 10 annualized impacts of major plant additions for production
- 11 and transmission assets. The net annualizing adjustment to
- 12 rate base is \$19,779,389. The related changes to
- 13 Depreciation Expenses, Depreciation Reserve, Property Tax,
- 14 and Insurance Expense are shown on line 7 of Exhibit No.
- 15 18. Page 4, lines 3 and 4, details by major asset group
- 16 the change to Depreciation Expense (Account 403) and
- 17 Depreciation Reserve (Account 108).
- 18 Q. Would you please describe Exhibit No. 19?
- 19 A. Exhibit No. 19, consisting of 5 pages,
- 20 reflects the detailed support for certain known and
- 21 measurable adjustments to expenses and rate base that have
- 22 occurred subsequent to year-end 2003. A summary of the

- 1 various adjustments is shown on page 1 of Exhibit No. 19.
- Q. Would you please describe the known and
- 3 measurable adjustments that were made to the annualized
- 4 2003 results of operations?
- 5 A. Line 1, page 1 of Exhibit No. 19 is the
- 6 normalized annual employee incentive expense of \$5,114,821.
- 7 Line 2, page 1 is an increase to Operating Pension Expense
- 8 of \$2,170,163 to reflect service costs for 2003, which is
- 9 more representative of pension costs going forward. Line
- 10 3, page 1 is a \$280,107 reduction related to 2002
- 11 Prescription Expenses booked in 2003. Line 4, page 1 shows
- 12 the operating payroll adjustment of \$2,241,595 to estimate
- 13 the Company's general wage adjustment for 2004. Line 5,
- 14 page 1 reflects the increased costs associated with
- 15 American Falls Falling Water payments. Line 6, page 1
- 16 reflects an increase to operating expense for premium
- 17 increases for 2004.
- 18 The computation and detail supporting the amount
- 19 shown on page 1 of Exhibit No. 19 are shown on pages 2
- 20 through 3 of Exhibit No. 19.
- 21 Page 4 of Exhibit No. 19 shows the known and
- 22 measurable impacts of major plant additions for

- 1 transmission assets that will be in service through May
- 2 2004. The known and measurable adjustment to rate base is
- 3 \$18,388,690. The changes to Depreciation Expense,
- 4 Depreciation Reserve, Property Tax, and Insurance Expense
- 5 are shown on line 5, page 4 of Exhibit No. 19 (Account
- 6 403). Page 5 details by major asset group the change to
- 7 Depreciation Expense (Account 403) and Depreciation Revenue
- 8 (Account 108).
- 9 Q. Would you please explain Exhibit No. 20?
- 10 A. Exhibit No. 20 consisting of one page
- 11 reflects additional adjustments to rate base or operating
- 12 expense resulting from charges to Account 101, Electric
- 13 Plant in Service, Account 108, Accumulated Provision for
- 14 Depreciation, Account 114, Electric Plant Acquisition
- 15 Adjustments, Account 115, Accumulated Provision for
- 16 Amortization of Electric Plant Acquisition Adjustments,
- 17 Account 182.3, Other Regulatory Assets, Account 165,
- 18 Prepayments, Account 454, Other Operating Revenue and
- 19 Account 928, Regulatory Commission Expense.
- Q. Would you please describe the adjustments to
- 21 rate base, operating revenues and operating expenses on
- 22 Exhibit No. 20?

- 1 A. Exhibit No. 20, line 1 details the
- 2 unamortized portion of extraordinary costs associated with
- 3 increased security measures implemented on company property
- 4 since September 11, 2001. The amortization is included in
- 5 2003 operating expense and will be amortized over the next
- 6 five years per IPUC Order No. 28975. Line 2 details an
- 7 increase to operating expense to recover intervenor funding
- 8 paid to the Land and Water Fund of the Rockies per IPUC
- 9 Order 28927. Lines 3 through 5 show the unamortized
- 10 portion of the Electric Plant Acquisition Adjustment
- 11 associated with the Prairie Power Rural Electric
- 12 Cooperative purchase in July 1992. Line 6 reflects an
- 13 increase to Other Operating Revenue for pole attachment
- 14 revenues to be received in January 2004 that applies to
- 15 service to be provided in December 2003. Lines 7 and 8
- 16 reflect rate base adjustments directly offsetting prior
- 17 entries to Account 101, Electric Plant in Service and
- 18 Account 108, Accumulated Provision for Depreciation made
- 19 during 2003. Statement of Financial Accounting Standard
- 20 143 (SFAS 143) implemented in January 2003 requires
- 21 specific accounting for Asset Retirement Obligations. SFAS
- 22 143 has no revenue requirement impact in this case. Line

- 1 10 reflects the balance of Account 165320 Prepaid Pension
- 2 Expense after deducting service costs for 2003.
- 3 Q. Are all the data and their adjustments made
- 4 to your exhibits and supporting schedules calculated on a
- 5 total system basis?
- A. Yes.
- 7 Q. Does this conclude your direct testimony in
- 8 this case?
- 9 A. Yes, it does.